ALLIANCE BERNSTEIN CORPORATION CHARTER OF THE CORPORATE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS

(as adopted September 23, 2020)

I. PURPOSE

The primary purposes of the Corporate Governance Committee (the "Committee") of the Board of Directors (the "Board") of AllianceBernstein Corporation (the "Corporation") are (i) to assist the Board and the sole stockholder of the Corporation ("Stockholder") in (1) identifying and evaluating qualified individuals to become Board members and (2) determining the composition of the Board and its committees, and (ii) to assist the Board in (1) developing and monitoring a process to assess Board effectiveness, (2) developing and implementing the Corporation's corporate governance guidelines and (3) reviewing the Corporation's policies and programs that relate to matters of corporate responsibility of the Corporation, AllianceBernstein L.P. ("AB") and AllianceBernstein Holding L.P. ("AB Holding" and, together with AB, the "Partnerships").

The Committee shall fulfill these responsibilities primarily by carrying out the activities enumerated in this Charter on behalf of the Corporation, AB, AB's wholly-owned subsidiaries (including Sanford C. Bernstein Limited and Autonomous Research LLP) and AB Holding.

II. COMPOSITION

The Committee shall consist of at least one director who meets the independence requirements established by the Board and applicable laws, regulations and listing requirements, at least one director who is the Chairman of the Board of Equitable Holdings, Inc. ("EQH"), the Chief Executive Officer of EQH and/or an executive officer of any parent company of the Corporation ("EQH Representative"), and at least one director who is an executive officer of the Corporation. The Board appoints the members of the Committee and the chairperson, and fills vacancies with the recommendation of the Committee. The members of the Committee serve until their successors are duly elected and qualified. The Board may remove any member from the Committee at any time with or without cause.

Unless a Chairperson is elected by the Board, the members of the Committee may designate a Chairperson by majority vote of the full Committee membership.

III. MEETINGS

The Committee shall meet as circumstances dictate on dates deemed by the Committee to be appropriate. Minutes will be taken and recorded by the Secretary of the Corporation and filed with the minutes of proceedings of the Board. The Chairperson of the Committee, or his or her designee, shall report on the activities of the Committee at the next regularly-scheduled Board meeting, and the other directors shall be afforded the opportunity to ask questions of Committee members regarding any action taken by the Committee.

Committee members will be furnished with copies of the minutes of each Committee meeting and any action taken by unanimous consent. The Committee is governed by the same rules regarding meetings (including meetings by conference telephone or similar communications equipment), actions without meetings, notice, waiver of notice, and quorum and voting requirements as are applicable to the Board. The Committee is authorized and empowered to adopt its own rules of procedure not inconsistent with (a) any provision of this Charter, (b) any provision of the By-laws of the Corporation, (c) any provision of the respective Amended and Restated Agreements of Limited Partnership of the Partnerships, or (d) the laws of the state of Delaware.

IV. RESPONSIBILITIES AND DUTIES

The Committee is responsible for assisting the Board in ensuring that the Board, the Corporation and the Partnerships operate in accordance with, and maintain current policies and procedures to help comply with, laws and regulations concerning corporate governance, including, but not limited to:

- monitoring compliance with requirements under the Sarbanes-Oxley Act of 2002 and New York Stock Exchange Listed Company Manual relating to the responsibilities, activities and membership of the Board and its committees (it being understood that the Committee shall have no responsibility in respect of powers specifically delegated by the Board to another standing committee, as such powers may from time to time be set forth in the respective charters of such committees);
- developing, reviewing periodically and monitoring compliance with the Partnerships' Corporate Governance Guidelines;
- assessing the reasonableness of AB's key insurance policies, including Directors & Officers/Errors & Omissions Liability insurance and Cyber Liability insurance;
- developing and recommending to the Board and to the Stockholder the criteria for Board membership, recruiting possible candidates, conducting appropriate and necessary inquiries into the backgrounds and qualifications of possible candidates and overseeing orientation and education of new directors;
- advising on compensation, benefits and retirement policies for directors and recommending to the Stockholder whether continued service on the Board is appropriate for (i) directors who wish to serve after the mandatory retirement date, (ii) directors who change their primary affiliation, and (iii) directors who fail, during any calendar year, to participate in three consecutive meetings of the Board or three consecutive meetings of any committee on which the director serves;
- assisting the Board with its self-evaluation, which shall be conducted at least annually, to determine whether it and its standing committees (including this

Committee) are functioning effectively, and recommending processes by which to conduct the evaluations; and

• reviewing periodically with the Chairman of the Board and the Chief Executive Officer the succession plans contemplated by Section X of the Partnerships' Corporate Governance Guidelines.

The Committee shall also:

- report regularly to the Board any significant matters discussed at Committee meetings;
- discuss this charter annually and recommend amendments to the Board as considered necessary or desirable; and
- annually evaluate its own effectiveness and provide a report of that evaluation to the Board.

In carrying out its responsibilities, the Committee's policies and procedures should remain flexible in order to best react to changing conditions and to ensure that the Corporation's and Partnerships' practices are of the highest quality.